

**RENAULT
ATLAS**
SHORT EDITION
SEPTEMBER 2012



DRIVE THE CHANGE



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ONE GROUP, THREE BRANDS

PROFILE

The Renault group has been making cars since 1898. Today, it designs, manufactures and markets vehicles under three brands: Renault, Dacia and Renault Samsung Motors.

Operating in 115 countries with 38 production sites and 13,300 sales outlets, Renault offers a broad range of innovative, safe and increasingly environment-friendly vehicles. Its credit subsidiary RCI Banque finances vehicles for customers and Renault-Nissan Alliance brand dealerships.

To meet the major technological challenges of the automobile of the future - and electric vehicles in particular - while pursuing its strategy of profitable growth with the Renault, Dacia and Renault Samsung Motors brands, the Group relies on the skills of its 128,000 employees worldwide, the Alliance with Nissan, the partnership with AvtoVAZ and, more recently, the strategic cooperation agreement between the Renault-Nissan Alliance and Daimler AG.



RENAULT

1,113,913

vehicles sold



DACIA

181,280

vehicles sold



RSM*

33,244

vehicles sold



Renault Group sales in first-half 2012: 1,328,437

FINANCIAL INFORMATION

€ million

REVENUES

	First-half 2011	First-half 2012
Automobile	20,143	19,863
Sales Financing	958	1,072
TOTAL RENAULT GROUP	21,101	20,935

OPERATING MARGIN

	First-half 2011	First-half 2012
Automobile	221	87
Sales Financing	409	395
TOTAL RENAULT GROUP	630	482
As a % of revenues	3.0%	2.3%

NET INCOME

	First-half 2011	First-half 2012
Pre-tax income	1,248	1,022
Net income - Group share	1,220	746

SHAREHOLDERS' EQUITY AND NET FINANCIAL DEBT

	First-half 2011	First-half 2012
Net financial debt of Automobile	1,221	818
Shareholders' equity	23,080	25,107
Net financial debt of Automobile		
Shareholders' equity (as a %)	5.3%	3.3%

SHARE IN NET INCOME

OR ASSOCIATED COMPANIES of which

	First-half 2011	First-half 2012
Nissan	441	564
AB Volvo	70	68
AvtoVAZ	37	4
TOTAL	557	630

CAPITAL EXPENDITURE IN PROPERTY, PLANTS AND EQUIPMENT AND INTANGIBLE ASSETS

(net of disposals)

	First-half 2011	First-half 2012
Automobile	1,020	1,366
Sales Financing	2	6
TOTAL	1,022	1,372

(1) all associates

WORKFORCE

RENAULT GROUP

Payroll at June 30, 2012

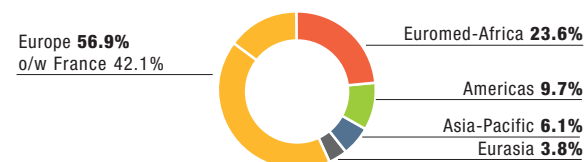
	Renault s.a.s. ⁽¹⁾	Dacia	Samsung	Other subsidiaries ⁽¹⁾	Renault Group ⁽¹⁾
First-half 2012	36 243	14 773	5 847	69 157	126 020
First-half 2012	36 304	14 628	5 516	72 205	128 653

(1) Excluding staff benefiting from the CASA early retirement plan

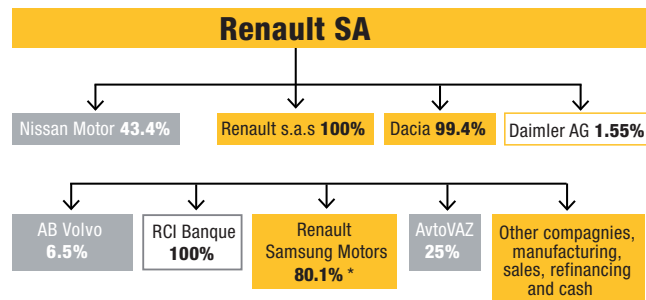
RENAULT GROUP

Regional breakdown - First-half 2012

Payroll at June 30, 2012



THE SIMPLIFIED STRUCTURE OF THE RENAULT GROUP



■ Automobile
 □ Sales Financing in consolidation
 ■ Associated companies
 □ Not included in consolidation scope

* Compagny owned indirectly by Renault s.a.s

MOSCOW (Avtoframos)

TOGLIATTI (Avtovaz)



WORLDWIDE PRODUCTION

PRODUCTION BY REGION AND BY CATEGORY

Already present in 118 countries, the Renault Group is organized into four main regions: Europe, Euromed-Africa, Eurasia, Asia-Pacific & China and Americas. Following production and sales figures are organized according to this division.

The following figures include:

- Vehicles badged by a brand belonging to the Group, at any production site (Group and partners).
- Vehicles developed by Renault and produced at a Group site but badged by a brand not belonging to the Group.

Production by region

	First-half 2011	First-half 2012
Europe	687,944	577,462
Eurasia	370,876	143,880
Américas	67,160	215,041
Euromed-Africa	164,633	367,814
Asia-Pacific and China	172,349	80,056
TOTAL	1,462,962	1,384,253

Production by category

	First-half 2011	First-half 2012
Cars	1,290,526	1,209,473
Light commercial vehicles	172,436	174,899
TOTAL	1,462,962	1 384,372

TOTAL PRODUCTION BY BRAND AND BY MODEL

In volumes

Model and launch date	First-half 2011 ⁽¹⁾	First-half 2012	From date of launch
VÉHICULES PARTICULIERS			
RENAULT			
Twingo - 1993	3,893	2,751	2,489,928
Kangoo - 1997	9,754	10,131	1,293,695
Clio II - 1998	41,703	39,231	5,595,123
Trafic II - 2001	10,287	8,820	107,041
Mégane II - 2002	3,861	15,538	3,816,125
Espace IV - 2002	10,026	7,955	359,835
Modus - 2004	29,403	17,645	651,791
Clio III - 2005	168,499	143,366	2,199,194
Logan - 2005	118,530	112,464	1,168,351
Laguna III - 2007	33,704	16,351	301,584
Sandero - 2007	93,187	101,206	588,925
Twingo II - 2007	71,069	55,413	727,333
Kangoo II - 2007	35,923	28,849	279,020
Mégane III - 2008	232,342	196,986	1,464,935
<i>o/w Scénic III</i> - 2009	91,539	76,334	557,066
Koléos - 2008	27,387	29,631	192,092
Symbol - 2008	51,592	34,537	330,750
Mégane Génération - 2009	15,244	14,811	67,587
Fluence - 2009	56,444	53,922	244,233
Master III - 2010	839	1,231	3,304
Duster - 2010	2,195	66,745	95,782
Wind - 2010	4,733	712	12,715
Latitude - 2010	10,931	2,910	26,083
Twizy - 2011	-	9,549	9,779
Fluence ZE - 2011	-	1,241	3,600
Pulse - 2011	-	3,352	3,465
TOTAL CARS RENAULT	1,031,546	975,347	
DACIA			
Logan - 2004	44,969	51,622	1,162,019
Sandero - 2007	43,648	48,303	487,397
Duster - 2010	85,571	68,318	316,012
Lodgy - 2012	-	16,689	16,689
Dokker - 2012	-	382	382
TOTAL CARS DACIA	174,188	185,314	
RENAULT SAMSUNG MOTORS			
SM3 - 2002	27,878	14,446	501,432
SM7 - 2004	6,047		120,268
QM5 (Koléos) - 2007	3,367	2,906	39,345
Fluence - 2009	18,903	9,329	141,805
Latitude - 2010	28,134	17,906	132,146
New SM7 - 2011	463	2,842	12,482
TOTAL CARS RSM	84,792	47,429	
LADA			
Largus - 2012	-	1,264	1,264
TOTAL LADA	-	1,264	
TOTAL CARS RENAULT GROUP	1,290,526	1,209,354	

Model and launch date	First-half 2011 ⁽¹⁾	First-half 2012	From date of launch
LIGHT COMMERCIAL VEHICLES			
RENAULT			
Kangoo Express - 1997	10,606	13,781	1,305,211
Master II - 1997	6,398	7,194	1,100,005
Clio II & III - 2005	13,240	15,268	578,187
Trafic II - 2001	31,599	28,340	480,048
Mégane III - 2008	3,161	-	72,955
Kangoo II Express - 2007	43,291	42,221	299,216
Twingo II Société - 2007	2,580	2,550	19,860
Logan Van - 2006	580	1,172	3,621
Logan Pick-Up - 2008	40	43	426
Master III - 2010	53,009	52,524	176,217
Kangoo II Express ZE - 2011	-	3,596	6,064
TOTAL LCVs RENAULT	164,504	166,689	
DACIA			
Logan Van - 2006	4,841	4,441	47,804
Logan Pick-Up - 2008	3,091	3,599	30,867
Dokker Van - 2012	-	144	144
Total LCVs DACIA	7,932	8,184	
LADA			
Largus Van - 2012	-	26	26
TOTAL LADA	-	26	
TOTAL V.U. GROUPE RENAULT	172,436	174,899	
TOTAL V.P. + V.U. GROUPE RENAULT	1,462,962	1,384,253	











(1) 2011 figures do not include cars whose production ended that year



PRODUCTION BY PLANT AND BY REGION

AUTOMOTIVE PLANTS IN EUROPE - First-half 2012 - FRANCE

Activities, production and workforce at June 30, 2012

Plants	Activities	Production	Workforce ⁽¹⁾
Batilly (Sovab) 	Master III	53,755	2,424
Choisy European center for reconditioned powertrain sub-systems 	SR Gear boxes ⁽²⁾	11,162	333
	SR kits ⁽²⁾	5,562,600	
	SR cylinder heads ⁽²⁾	1,752	
	SR engines ⁽²⁾	16,008	
	SR injection pumps ⁽²⁾	87,590	
	Rear axles	19,530	
Cléon Fonderie de Normandie 	Gearboxes	368,343	3,500
	Engines	298,251	
	Aluminium Casting (in tonnes)	5,111	
Fonderie de Bretagne 	Aluminium Casting (in tonnes)	14,000	448
Dieppe 	Clio III Renault Sport	1,352	322
Douai	Mégane III coupé-cabriolet	5,017	4,545
	Scénic III	76,334	
Douvrin (FM – Renault division) 	Engines	174,200	457
Flins 	Clio III	64,166	2,644
Le Mans (ACI) 	Subframes	432,179	1,902
	Bottom arms	1,522,612	
	Rear axles ⁽³⁾	514,648	
	Front axles ⁽³⁾	355,974	
	Casting (in tonnes)	3,790,000	
Maubeuge (MCA) 	Kangoo II	28,849	2,169
	Kangoo II Express	42,221	
	Kangoo II Express electric	3,596	
Ruitz (STA) 	Renault automatic gearboxes	51,510	628

(1) Workforce excluding the CASA early retirement plan.



(2) SR: standard replacement (powertrain component reconditioned according to an industrial process based on the manufacturer's strict standards).

(3) As a number of vehicles equipped.

 Body assembly  Powertrain  Casting









AUTOMOTIVE PLANTS IN EUROPE - First-half 2012 - FRANCE (CONT'D)

Activities, production and workforce at June 30, 2012

Plants	Activities	Production	Workforce ⁽¹⁾
Sandouville 	Espace IV	7,955	2 238
	Laguna III Hatchback	8,325	
	Laguna III Estate	6,243	
	Laguna III Coupé	1,783	
Villeurbanne (ACI) 	Bottom arms	306,847	320
	Rear axles ⁽²⁾	8,014	
	Front axles ⁽²⁾	132,944	

AUTOMOTIVE PLANTS IN EUROPE - First-half 2012 - OUTSIDE FRANCE

Activities, production and workforce at June 30, 2012

Plants	Activities	Production	Workforce ⁽¹⁾
Spain Barcelona (Nissan) Palencia Seville Valladolid Valladolid	 Trafic II Renault	29,067	nc
	 Mégane III	115,635	2,096
	 Gearboxes	539,518	1,228
	 Clio III	20,936	2,042
	Modus	17,645	
	Twizy	9,549	
	 Engines	596,522	1,701
	Portugal Cacia	 Gearboxes	275,777
Gearboxes components		2,055,881	
Engines components		1,041,060	
UK Luton (General Motors)	 Trafic II Renault	8,093	nc
Slovenia Novo mesto	 Clio II	18,266	2,084
	Twingo II	57,963	
	Wind	712	










(1) Workforce excluding the CASA early retirement plan.

(2) As a number of vehicles equipped.

WORLDWIDE PRODUCTION


AUTOMOTIVE PLANTS IN EUROMED - First-half 2012

Activities, production and workforce at June 30, 2012

Plants	Activities	Production	Workforce
Morocco Casablanca	 Kangoo	6,144	1,406
	Kangoo Express	1,735	
	Sandero	17,030	
	Logan	10,650	
	Tanger	16,689	
	Lodgy	382	
	Dokker	144	
Romania Pitești (Dacia)	 Logan	28,234	7,845
	Logan MCV	21,160	
	Logan Van	5,613	
	Logan Pick-Up	3,642	
	Sandero	32,930	
	Duster	72,995	3,333
	 Gearboxes	272,507	
	 Engines	117,492	
	 Casting (in tonnes)	7,224	
	Specific parts	46,342	
	 Subframes	412,636	
	Rear axles ⁽¹⁾	230,043	
	Front axles ⁽¹⁾	281,623	
Turkey Bursa (Oyak-Renault)	 Clio III	49,320	5,742
	Clio III Estate	22,860	
	Symbol	29,035	
	Fluence	31,696	
	Fluence ZE	1,241	
	Mégane Génération	14,811	
	 Gearboxes	121,825	
	 Engines	140,314	
	Rear axles ⁽¹⁾	107,895	
	Front axles ⁽¹⁾	96,279	

AUTOMOTIVE PLANTS IN EURASIA - First-half 2012

Activities, production and workforce at June 30, 2012







Plants	Activities	Production	Workforce
Russia Moscow (Avtoframos)	 Logan (Renault)	34,222	3,973
	Sandero (Renault)	26,187	
	Fluence	2,643	
	Mégane Génération	-	
	Duster	17,802	
Togliatti (AvtoVAZ)	Largus	1,264	26
	Largus Van	26	

(1) As a number of vehicles equipped.

 Body assembly
 Powertrain
 Casting





AUTOMOTIVE PLANTS IN ASIA-AFRICA - First-half 2012

Activities, production and workforce at June 30, 2012

Plants	Activities	Production	Workforce
South Korea Busan (Renault Samsung Motors)	 SM3	14,446	2,699
	Fluence	14,670	
	New SM7	2,842	
	Koléos	32,301	
	Latitude	20,816	
	Engines	51,900	
India Nashik (Mahindra & Mahindra) Chennai	 Duster	1,253	nc
	 Fluence	1,367	
	Koléos	236	
	Pulse	3,352	
Iran Iran Khodro Pars Khodro ACI Pars	 Logan	18,268	nc
	Mégane II	7,781	
	Logan	24,460	
	 Subframes	59,918	
	Bottom arms	51,006	
	Rear axles	50,942	
South Africa Rosslyn (Nissan)	 Sandero	1,503	nc

AUTOMOTIVE PLANTS IN AMERICAS - First-half 2012

Activities, production and workforce at June 30, 2012

Plants	Activities	Production	Workforce
Argentina Cordoba	 Clio II	20,965	2,119
	Kangoo	3,987	
	Kangoo Express	12,046	
	Symbol	5,502	
	Fluence	12,875	
	Planta Fundición Aluminio	2,197	
	Aluminium casting (in tonnes)		207
Brazil Curitiba	 Master II	7,194	4,318
	Logan	20,691	
	Mégane II	7,757	
	Sandero	61,362	
	Duster	31,972	
	Engines	179,218	447
Chile Los Andes (Cormecanica)	 Gearboxes	174,026	571
Colombia Envigado (Sofasa)	 Logan	6,401	1,681
	Twingo I	2,751	
	Sandero	10,497	
	Duster	11,041	



WORLDWIDE SALES

WORLDWIDE AUTOMOTIVE MARKET BY REGION - First-half 2012

Sales volume and as a % of TIV (cars + LCVs)

	Volume	As a % of total car + LCV volume
TOTAL EUROPE	7,641,791	19.1%
France	1,256,488	3.1%
G4	4,252,888	10.6%
G10	2,132,415	5.3%
Europe (excl. France)	6,385,303	16.0%
TOTAL EXCL. EUROPE	24,177,398	60.5%
Euromed Africa	1,171,367	2.9%
Eurasia	1,608,254	4.0%
Asia-Pacific and China	18,183,133	45.5%
Americas	3,214,644	8.0%
North America	8,132,357	20.4%
TOTAL WORLD	39,951,546	100.0%

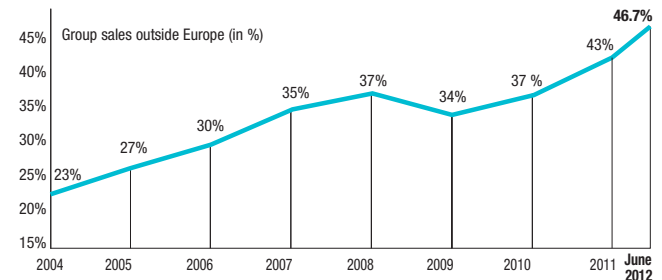
RENAULT GROUP WORLDWIDE SALES BY REGION

Cars + LCVs, including Dacia and Renault Samsung Motors

	First-half 2011	First-half 2012
TOTAL EUROPE	831,675	708,131
France	365,805	310,260
G4	257,309	220,004
G10	208,561	177,867
Europe (excl. France)	465,870	397,871
TOTAL EXCL. EUROPE	542,751	620,306
Euromed Africa	170,904	184,407
Eurasia	80,298	103,926
Asia-Pacific and China	112,918	116,824
Americas	178,631	215,149
TOTAL GROUP	1,374,426	1,328,437

INTERNATIONALIZATION OF THE GROUP

46.7% of sales outside Europe in first-half 2012



WORLDWIDE SALES

RENAULT GROUP'S MAIN TEN MARKETS - First-half 2012

Cars + LCVs, including Dacia and Renault Samsung Motors, by volume and as a % of TIV

	Sales volume	Market share
France	310,260	24.7%
Brazil	110,536	6.8%
Russia	95,579	6.8%
Germany	88,543	5.1%
Argentina	63,275	14.3%
Algeria	63,259	28.1%
Italia	57,953	6.6%
Turkey	56,439	16.5%
Iran	53,224	8.3%
Spain	45,081	10.1%

RENAULT GROUP WORLDWIDE SALES BY BRAND AND MODEL

Cars + LCVs volumes

CARS	First-half 2011	First-half 2012
RENAULT		
Zoe	-	4
Pulse	-	3,250
Twingo (I + II)	73,711	58,525
Wind	4,480	1,277
Clio (II + III)	205,854	176,267
Thalia (I + II)	52,317	41,020
Modus	26,966	17,932
Logan	116,497	120,075
Sandero	85,647	101,798
Mégane (II+III) (incl. Scénic)	240,603	220,288
Fluence (o/w ZE)	47,280	54,483
Duster	1,790	49,605
Koleos	23,352	22,289
Laguna	29,655	17,959
Safrane II	748	177
Scala	3,044	2,150
Latitude	7,829	5,840
Espace	9,385	7,270
Kangoo (I+II)	32,987	32,018
Trafic	7,245	7,193
Master	365	890
Talisman	-	19
Other	108	207
TOTAL RENAULT	969,863	940,536
DACIA		
Logan	37,279	44,554
Sandero	46,085	49,332
Duster	82,789	72,324
Lodgy		5,631
Dokker		55
Other	11	61
TOTAL DACIA	166,164	171,957

RENAULT SAMSUNG MOTORS

SM3	21,837	11,068
SM5	26,412	16,238
SM7	4,729	3,436
QMV	3,525	2,502
TOTAL RSM	56,503	33,244
TOTAL GROUP, CARS	1,192,530	1,145,737

LCVs	First-half 2011	First-half 2012
RENAULT		
Twingo (I + II)	2,371	2,508
Clio (II+III) Van	16,066	16,198
Modus	78	56
Logan	744	789
Mégane Van (II + III) (incl. Scénic)	5,075	4,391
Duster	-	3,100
Laguna III	169	57
Koleos	1,301	1,151
Espace	100	53
Kangoo Express (I + II + ZE)	62,436	61,648
Trafic	32,229	29,403
Master (II + III)	42,862	47,433
Master III (Renault Trucks)	5,400	4,689
Maxity	2,094	1,780
Other	300	121
TOTAL RENAULT	171,225	173,377
DACIA		
Logan	9,699	8,176
Sandero	61	110
Duster	910	1,003
Dokker	-	20
Other	1	14
TOTAL DACIA	10,671	9,323
TOTAL GROUP, LCVs	181,896	182,700
TOTAL GROUP, CARS + LCVs	1,374,426	1,328,437

RENAULT GROUP WORLDWIDE SALES BY BRAND

Cars + LCVs volumes

	First-half 2011	First-half 2012
RENAULT		
Cars	969,863	940,536
Light commercial vehicles	171,225	173,377
TOTAL RENAULT	1,141,088	1,113,913
DACIA		
Cars	166,164	171,957
Light commercial vehicles	10,671	9,323
TOTAL DACIA	176,835	181,280
RENAULT SAMSUNG MOTORS		
Cars	56,503	33,244
TOTAL GROUP	1,374,426	1,328,437

REGIONAL SALES, EUROPE

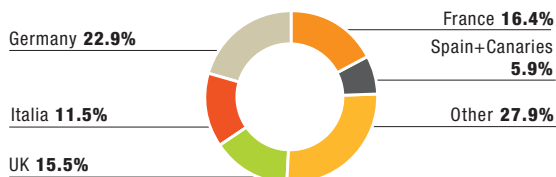
TOTAL INDUSTRY VOLUMES, EUROPEAN COUNTRIES

By number of registrations ⁽¹⁾, cars + LCVs

Main markets	First-half 2011	First-half 2012
Germany	1,735,675	1,746,581
Austria	203,815	203,933
Other Balkans countries	31,287	22,112
Belgium + Luxembourg	395,201	348,600
Greek Cyprus	9,353	7,492
Croatia	25,055	22,131
Denmark	99,018	95,233
Spain + Canaries	499,048	448,392
Finland	76,140	71,621
France	1,449,411	1,256,488
Greece	58,991	34,298
Hungary	28,012	33,254
Ireland	85,270	74,502
Iceland	3,204	5,070
Italy	1,115,546	875,335
Malta	3,650	3,315
Norway	86,327	85,936
Baltic countries	22,866	25,265
Netherlands	362,091	366,039
Poland	173,509	169,645
Portugal	109,246	61,246
Czech Republic	94,265	98,996
UK	1,166,251	1,182,580
Slovakia	36,958	36,489
Slovenia	36,430	31,731
Sweden	180,114	163,033
Switzerland	164,938	172,474
TIV EUROPE	8,251,671	7,641,791

SHARE OF MAIN EUROPEAN COUNTRIES - First-half 2012

As a % of TIV, cars + LCVs



RENAULT GROUP SALES BY BRAND AND MODEL

By number of registrations ⁽¹⁾, cars + LCVs

CARS	First-half 2011	First-half 2012
RENAULT		
Zoe	-	4
Twingo II	69,864	55,284
Wind	4,471	1,205
Clio (II + III)	163,867	130,626
Thalia (I + II)	3,377	2,475
Modus	26,958	17,930
Mégane (II + III) (incl. Scénic)	215,224	186,183
Fluence (o/w ZE)	9,074	6,953
Koleos	8,500	8,557
Laguna	29,294	17,739
Latitude	4,491	1,514
Espace	9,380	7,266
Kangoo (I + II)	20,197	16,956
Trafic II	6,867	6,817
Master (II + III)	360	884
Other	64	99
TOTAL RENAULT	571,988	460,492
DACIA		
Logan	12,643	13,029
Sandero	37,067	38,991
Duster	70,854	56,744
Lodgy	-	5,431
Dokker	-	49
Other	6	8
TOTAL DACIA	120,570	114,252
TOTAL GROUP, CARS	692,558	574,744

LCVs	First-half 2011	First-half 2012
RENAULT		
Twingo Van II	2,303	2,414
Clio Van (II + III)	15,841	15,923
Modus Van	78	56
Mégane Van (II + III) Van (incl. Scénic)	5,058	4,356
Laguna Van III	168	56
Koléos Van	77	96
Espace Van	98	53
Kangoo Express (I + II + ZE)	41,113	40,352
Trafic II	30,152	26,872
Master (II + III)	30,207	30,218
Master III Renault Trucks	5,393	4,649
Mascott	159	11
Maxity	2,058	1,749
Other	81	107
TOTAL RENAULT	132,786	126,912
DACIA		
Logan	5,359	5,343
Sandero	61	110
Duster	910	1,000
Dokker	-	20
Other	1	2
TOTAL DACIA	6,331	6,475
TOTAL GROUP, LCVs	139,117	133,387
TOTAL GROUP, CARS + LCVs	831,675	708,131

(1) Excl. Sales to government departments.

REGIONAL SALES, EUROPE

DACIA REGISTRATIONS ⁽¹⁾

Cars + LCVs volumes

Main Dacia markets	First-half 2011	First-half 2012
Germany	20,880	22,772
Austria	3,243	3,090
Other Balkans countries	2,766	1,358
Belgium + Luxembourg	9,584	7,505
Croatia	891	544
Spain + Canaries	7,374	8,475
Finland	477	462
France	50,413	43,737
Greece	483	253
Hungary	674	1,267
Italy	14,048	16,173
Norway	1	4
Baltics countries	340	557
Netherlands	3,036	1,651
Poland	3,562	5,315
Portugal	1,172	512
Czech Republic	2,369	2,125
Slovakia	959	812
Slovenia	569	513
Sweden	1,047	579
Switzerland	2,996	3,016
TOTAL DACIA	126,884	120,720

(1) Excl. sales to government departments.

DACIA MARKET SHARE

As a % of TIV, cars + LCVs

Main Dacia markets	First-half 2011	First-half 2012
Germany	1.2%	1.3%
Austria	1.6%	1.5%
Other Balkans countries	8.8%	6.1%
Belgium + Luxembourg	2.4%	2.2%
Croatia	3.6%	2.5%
Spain + Canaries	1.5%	1.9%
Finland	0.6%	0.6%
France	3.5%	3.5%
Greece	0.8%	0.7%
Hungary	2.4%	3.8%
Italy	1.3%	1.8%
Norway	0.0%	0.0%
Baltics countries	1.5%	2.2%
Netherlands	0.8%	0.5%
Poland	2.1%	3.1%
Portugal	1.1%	0.8%
Czech Republic	2.5%	2.1%
Slovakia	2.6%	2.2%
Slovenia	1.6%	1.6%
Sweden	0.6%	0.4%
Switzerland	1.8%	1.7%
TOTAL DACIA	1.5%	1.6%

RENAULT REGISTRATIONS ⁽¹⁾

Cars + LCVs volumes

Main Renault markets	First-half 2011	First-half 2012
Germany	69,970	65,771
Austria	11,326	11,884
Other Balkans countries	2,414	1,693
Belgium + Luxembourg	44,375	36,638
Greek Cyprus	265	219
Croatia	2,556	1,829
Denmark	5,211	4,989
Spain + Canaries	42,539	36,606
Finland	1,232	972
France	315,199	266,523
Greece	765	647
Hungary	2,685	2,454
Ireland	8,782	5,718
Iceland	51	121
Italy	55,719	41,780
Malta	95	115
Norway	690	615
Baltics countries	1,591	1,441
Netherlands	30,665	29,876
Poland	12,592	9,857
Portugal	13,197	7,115
Czech Republic	7,333	6,269
UK	46,779	28,427
Slovakia	2,543	2,251
Slovenia	6,321	5,091
Sweden	8,356	6,969
Switzerland	11,289	11,505
TOTAL RENAULT	704,540	587,375

(1) Excl. sales to government departments.

RENAULT MARKET SHARE AND RANKING

As a % of TIV, cars + LCVs

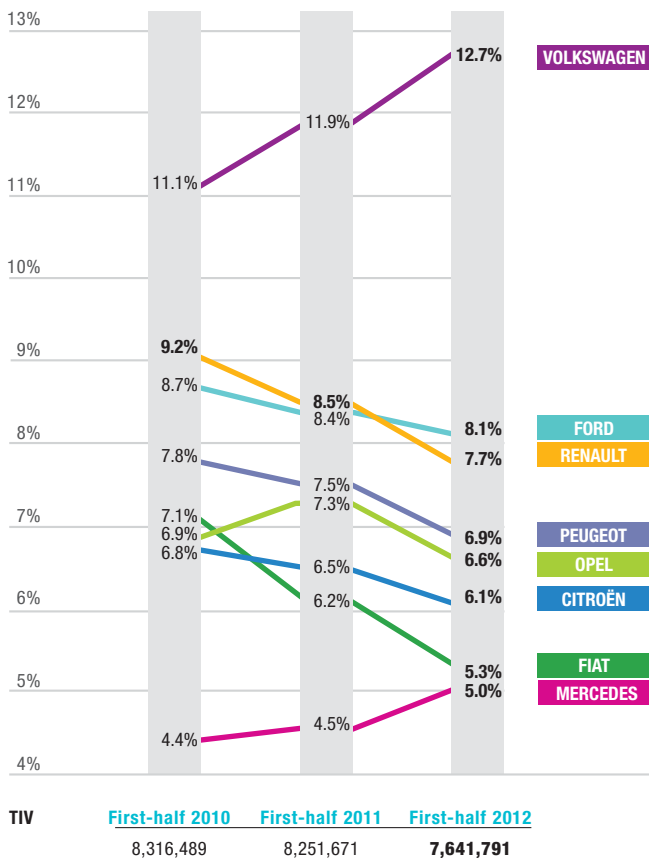
Renault market share and ranking	First-half 2011 Market share	First-half 2011 Ranking	First-half 2012 Market share	First-half 2012 Ranking
Germany	4.0%	8	3.8%	8
Austria	5.6%	4	5.8%	5
Belgium + Luxembourg	11.2%	1	10.5%	2
Croatia	10.2%	3	8.3%	4
Denmark	5.3%	8	5.2%	8
Spain + Canaries	8.5%	4	8.2%	4
Finland	1.6%	18	1.4%	16
France	21.7%	1	21.2%	1
Greece	1.3%	21	1.9%	17
Hungary	9.6%	4	7.4%	5
Ireland	10.3%	4	7.7%	5
Iceland	1.6%	13	2.4%	11
Italy	5.0%	5	4.8%	8
Noway	0.8%	22	0.7%	22
Baltic countries	7.0%	6	5.7%	5
Netherlands	8.5%	2	8.2%	3
Poland	7.3%	4	5.8%	7
Portugal	12.1%	1	11.6%	1
Czech Republic	7.8%	4	6.3%	5
UK	4.0%	9	2.4%	15
Slovakia	6.9%	4	6.2%	5
Slovenia	17.4%	1	16.0%	1
Sweden	4.6%	7	4.3%	10
Switzerland	6.8%	2	6.7%	2
TOTAL RENAULT	8.5%	2	7.7%	3

REGIONAL SALES, EUROPE

MARKET SHARE OF RENAULT

AND ITS MAIN COMPETITORS (CARS + LCVs)

Cars and light commercial vehicles

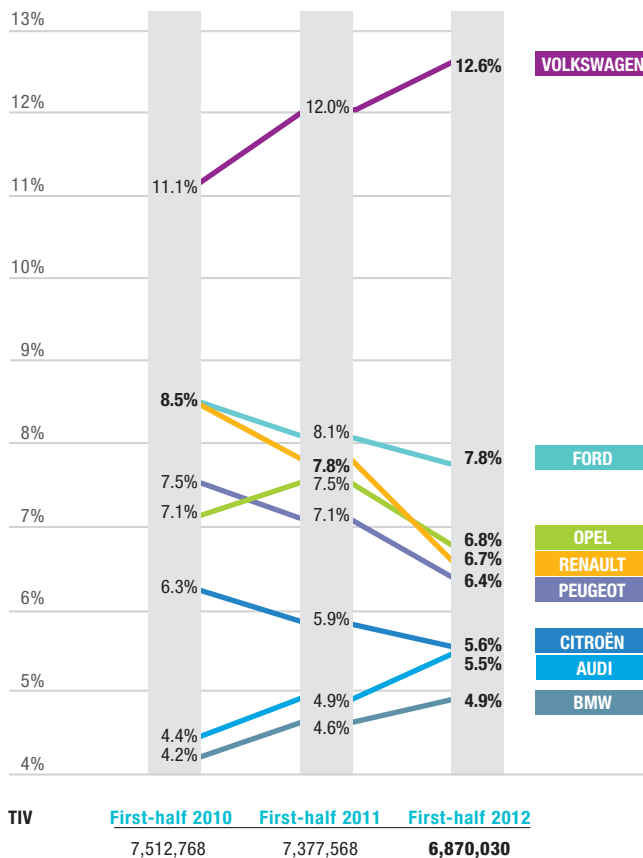
Registrations ⁽¹⁾, as a % of TIV

(1) Excl. sales to government departments.

MARKET SHARE OF RENAULT

AND ITS MAIN COMPETITORS (CARS)

Cars

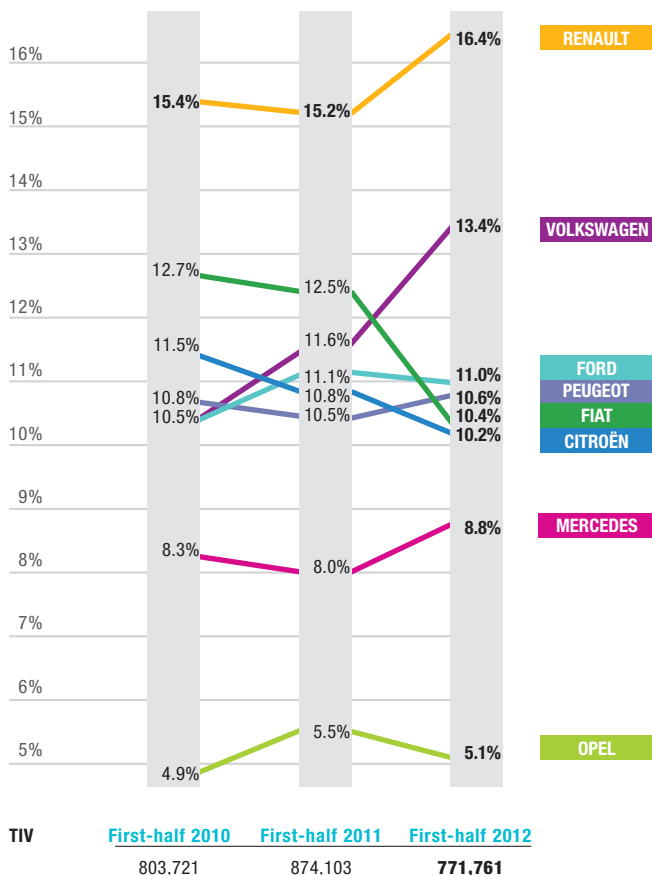
Registrations ⁽¹⁾, as a % of TIV

(1) Excl. sales to government departments.

REGIONAL SALES, EUROPE

MARKET SHARE OF RENAULT
AND ITS MAIN COMPETITORS (LCVs)

Ligth commercial vehicles

Registrations ⁽¹⁾, as a % of TIV

(1) Excl. sales to government departments.

REGIONAL SALES, EUROMED AFRICA

TOTAL INDUSTRY VOLUMES, EUROMED AFRICA

By number of registrations, cars + LCVs

Main markets	First-half 2011	First-half 2012
Algeria	153,663	225,062
Morocco	57,362	68,282
Romania	48,909	40,946
Tunisia	19,459	25,961
Turkey	421,872	343,031
TIV EUROMED	713,949	716,647
South Africa & Namibia	228,116	244,432
Egypt	67,817	84,019
DOM	28,499	27,801
TIV AFRICA + DOM	422,079	454,720
TIV EUROMED AFRICA	1,136,028	1,171,367

RENAULT REGISTRATIONS AND MARKET SHARE

By volume and as a % of TIV, cars + LCVs

Main Renault markets	First-half 2011		First-half 2012	
	Registrations	Market share	Registrations	Market share
Algeria	32,352	19.9%	45,092	20.0%
Morocco	9,255	16.3%	11,123	16.3%
Romania	3,774	7.8%	3,142	7.7%
Tunisia	2,377	0.0%	4,271	16.5%
Turkey	58,428	12.5%	43,874	12.8%
TOTAL RENAULT EUROMED⁽¹⁾	107,022	13.8%	108,377	15.1%
South Africa & Namibia	5,075	2.2%	4,942	2.0%
Égypt	3,601	5.3%	4,106	4.9%
DOM	4,612	16.2%	4,652	16.7%
TOTAL RENAULT AF.+DOM	14,977	3.5%	16,337	3.6%
TOTAL RENAULT EUR. AF.	121,999	10.7%	124,714	10.6%

(1) By number of registrations, including export houses.

DACIA REGISTRATION AND MARKET SHARE

By volume and as a % of TIV, cars + LCVs

Main Dacia markets	First-half 2011		First-half 2012	
	Registrations	Market share	Registrations	Market share
Algeria	9,684	6.3%	18,167	8.1%
Morocco	11,719	20.4%	14,558	21.3%
Romania	14,071	28.8%	10,534	25.7%
Turkey	10,403	2.5%	12,565	3.7%
TOTAL DACIA EUROMED	47,338	6.6%	58,059	8.1%
DOM	1,460	5.1%	1,503	5.4%
TOTAL DACIA AF.+DOM	1,567	0.4%	1,634	0.4%
TOTAL DACIA EUR. AF.	48,905	4.3%	59,693	5.1%

REGIONAL SALES EURASIA

TOTAL INDUSTRY VOLUMES, EURASIA

Main markets By number of registrations, cars + LCVs.

	First-half 2011	First-half 2012
Russia	1,236,326	1,414,168
Ukraine	100,296	110,786
TIV EURASIA	1,408,596	1,608,254

RENAULT REGISTRATIONS AND MARKET SHARE

Main Renault markets By volume and as a % of TIV, cars + LCVs

	First-half 2011		First-half 2012	
	Registrations	Market share	Registrations	Market share
Russia	74,337	6.0%	95,579	6.8%
Ukraine	5,170	5.2%	6,491	5.9%
TOTAL RENAULT	80,298	5.7%	103,926	6.5%

REGIONAL SALES ASIA-PACIFIC & CHINA

TOTAL INDUSTRY VOLUMES, ASIA-PACIFICA AND CHINA

Main markets By number of registrations, cars + LCVs

	First-half 2011	First-half 2012
Australia	488,627	535,688
China	8,580,413	8,970,471
South Korea	777,225	748,947
India	1,500,731	1,658,024
Iran	743,000	641,000
Israel	122,312	112,485
Japan	1,894,350	2,905,029
TIV ASIA-PACIFICA AND CHINA	16,397,037	18,183,133

RENAULT REGISTRATIONS AND MARKET SHARE

Main Renault markets By volume and as a % of TIV, cars + LCVs

	First-half 2011		First-half 2012	
	Registrations	Market share	Registrations	Market share
Australia	1,505	0.3%	1,997	0.4%
China	10,612	0.1%	12,165	0.1%
India	290	0.0%	4,600	0.3%
Iran	35,132	4.7%	53,224	8.3%
Israel	4,132	3.4%	3,863	3.4%
Japan	1,462	0.1%	1,521	0.1%
TOTAL RENAULT	59,287	0.4%	85,316	0.5%

DACIA REGISTRATIONS AND MARKET SHARE

Main Dacia markets By volume and as a % of TIV, cars + LCVs

	First-half 2011		First-half 2012	
	Registrations	Market share	Registrations	Market share
TOM	630	8.2%	503	6.6%
Middle East	399	0.9%	357	1.1%
TOTAL DACIA	1,029	0.01%	860	0.00%

RENAULT SAMSUNG MOTORS REGISTRATIONS AND MARKET SHARE

Main RSM markets By volume and as a % of TIV, cars + LCVs

	First-half 2011		First-half 2012	
	Registrations	Market share	Registrations	Market share
South Korea	52,602	8.0%	30,648	4.8 %
TOTAL RSM	52,602	0.4%	30,648	0.2 %

REGIONAL SALES, AMERICAS

TOTAL INDUSTRY VOLUMES, AMERICAS

Main markets	By number of registrations, cars + LCVs	
	First-half 2011	First-half 2012
Argentina	422,975	441,568
Brazil	1,638,162	1,632,361
Chile	164,278	160,720
Colombia	148,643	131,791
Ecuador	65,824	60,240
Mexico	412,384	460,871
TIV AMERICAS	3,133,356	3,214,644

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RENAULT REGISTRATIONS AND MARKET SHARE

Main Renault markets	By volume and as a % of TIV, cars + LCVs	
	First-half 2011	First-half 2012
	Registrations	Market share
Argentina	50,499	11.9%
Brazil	80,482	4.9%
Chile	1,921	1.2%
Colombia	24,768	16.7%
Ecuador	2,953	4.5%
Mexico	10,494	2.5%
TOTAL RENAULT	174,730	5.6%

RENAULT SAMSUNG MOTORS REGISTRATIONS AND MARKET SHARE

Main RSM market	By volume and as a % of TIV, cars + LCVs	
	First-half 2011	First-half 2012
	Registrations	Market share
Chile	3,901	3.2%
TOTAL RSM	3,901	0.2%

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